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Minutes of the 24th Meeting of the Internal Quality Assurance Cell (IQAC) of the ICFAI University, Dehradun held on March 06, 2026 at 11:00 hrs. in Board room, IUD.

Members present:

Prof. (Dr.) Ram Karan Singh (Vice Chancellor)	Chairman
Dr. Ramesh Chand Ramola (Registrar)	Member
Prof. Latha Pillai (Senior Advisor, ICFAI Group)	Member
Prof. T.S. Rama Krishna Rao (Dean Accreditation, IBS) (through video conferencing)	Member
Dr. Gaurav Bhandari (Director, IQAC)	Member
Dr. Amit Kumar Bera (Deputy Director, IQAC)	Member
Prof. (Dr.) Arun Kumar Singh (Dean, ILS)	Member
Dr. Rishi Dwesar (Dean, IBS)	Member
Dr. Sanjeev Kumar (Associate Dean, ITS)	Member
Dr. Alka N. Choudhary (Principal, ISPS)	Member
Dr. Meena Bhandari (Dean/In-charge, IEd.S)	Member
Dr. Puneet Kumar Gupta (Associate Dean, Research)	Member
Dr. Monica Kharola (Associate Dean, ILS)	Member
Mr. G. F. Chakravarthi (Controller of Examinations)	Member
Mr. Manohar Sisodiya (Deputy Librarian)	Member
Mr. Avi Anshal Gupta (Student Nominee)	Member

Invitees:

Dr. Bineet Kumar Joshi (Associate Professor, ITS)
Dr. Amit Das (Sr. Assistant Professor, ITS)
Dr. Shailesh Chamola (Assistant Professor, IBS)
Dr. Gyanendra Rawat (Assistant Professor, IEd.S)
Dr. Praveen Dube (Assistant Professor, IBS)
Dr. Mrigankshi Wilson (Assistant Professor, ILS)
Dr. Saurabh Siddhartha (Assistant Professor, ILS)
Mr. Atm Prakash Rai (Assistant Professor, ILS)
Ms. Priya Chanana (Faculty Associate, ILS)
Mr. Divesh Chauhan (Assistant Professor, ILS)
Mr. Tushar Negi (Assistant Professor, ISPS)
Mr. Manish Nawani (Assistant Professor, ISPS)

The 24th meeting of the Internal Quality Assurance Cell (IQAC) began with a warm welcome by the Chairman, who conveyed his greetings to all the esteemed members present. The meeting witnessed the participation of members and invitees, whose presence enriched the

proceedings. Their varied expertise and valuable inputs contributed to insightful discussions aimed at strengthening institutional quality and advancing academic excellence.

24.01 Grant of Leave of absence, if any

The following members were unable to attend the 24th IQAC meeting: Dr. Mohit Kumar Arya (IT Coordinator), Mr. Vivek Kumar (Stakeholders Nominee), Ms. Pratima Menon (Nominee from Local Society), Ms. Meghna Sharma (Nominee from Alumni), Adv. Meenakshi Yadav (Nominee from Employers), and Mr. Ritesh Dhiman (Nominee from Industry). In acknowledgment of their unavoidable absence, the Chairman granted leave of absence.

24.02 Confirmation of the Minutes of the 23rd Meeting of the IQAC

The minutes of the 23rd Meeting of the Internal Quality Assurance Cell (IQAC) of The ICFAI University, Dehradun, held on October 27, 2025 were presented before the members. After due consideration and review, the minutes were confirmed and approved by the members.

24.03 Follow up Action on the Minutes of the 23rd Meeting of the IQAC

The Chairman, IQAC, presented a comprehensive Action Taken Report (ATR) on the decisions of the 23rd IQAC Meeting, duly supported with relevant evidences. The Committee members reviewed the report and appreciated the proactive and systematic efforts of the IQAC in effectively implementing the decisions. The members also commended the successful organization of a four-day series of events from February 06 to February 09, 2026, on the occasion of NJY's Birthday, celebrating Entrepreneurship Day and promoting innovation and entrepreneurial spirit among students. Further, as suggested by the Committee, the IQAC was entrusted with the responsibility of preparing the Institutional Development Plan (IDP). It was decided that two presentations would be made before the IQAC Committee, first, a detailed presentation of the draft document for discussion, followed by a final presentation after incorporating suggestions from the Board of Governors (BoG). Upon approval by the IQAC Committee, the document will be placed before the Academic Council (AC), Board of Management (BoM), and Board of Governors (BoG), meeting and subsequently uploaded on the University website and submitted to NAAC as part of the SSR. The Committee also reviewed the status of the proposed celebrations of World Creativity and Innovation Day on April 21, 2026, and the Anniversary of the National Education Policy (NEP 2020) on July 29, 2026, and decided to review the progress in the next meeting.

24.04 Attribute Wise Progress Report (*Basic Accreditation System*)

The Attribute In-charges presented a detailed metric-wise progress report aligned with the draft Basic Accreditation Framework (BAF) as of June 19, 2024, providing a comprehensive overview of the University's performance across the ten attributes prescribed by NAAC. The Committee members reviewed the progress and noted significant improvements across multiple parameters compared to the previous meeting.

Notable advancements included the integration of a 3-credit course on Indian Knowledge Systems (IKS) across all programs, alignment of approximately 87% of research work with Sustainable Development Goals (SDGs), and the implementation of faculty performance appraisal through the Samiksha Portal, leading to promotions of eligible faculty members. Improvements were also observed in research quality

indicators such as h-index and citation index (Scopus), along with increased student participation in external events, awards, and recognitions. The Committee further noted progress in infrastructure development, with sanctioned projects underway, including the construction of an additional floor on the existing academic block, extension of the Pharmacy building, and development of new facilities such as Boys' and Girls' Hostels (G+7 each) and a Student Mess (G+1). Enhancements in IT infrastructure, including upgraded computer laboratories, installation of firewalls for improved cybersecurity, increased bandwidth, and the introduction of new research software, were also highlighted. Additionally, effective utilization of the Learning Management System (LMS) for academic delivery and the integration of AI-related components in most academic programs were appreciated. The Committee acknowledged the overall progress and encouraged continued efforts towards achieving excellence under the accreditation framework.

The members of the IQAC recommended the following actions for further improvement:

- a) To increase the adoption of online and blended modes of learning, as currently only about 8% of students are enrolled in SWAYAM courses.
- b) To prepare and present a comprehensive SWOC analysis in the next IQAC meeting.
- c) To align Programme Outcomes (POs) and Course Outcomes (COs) with well-defined Graduate Attributes (GAs). Initially, a retrofit approach may be adopted, followed by implementation of Assurance of Learning (AoL) with expert support from IFHE.
- d) To review the Academic and Administrative Audit (AAA) report conducted by QCI and implement the recommendations wherever feasible.
- e) To introduce micro-credentials and nano-credentials to enhance students' employability and skill development.
- f) To constitute a focused group of experts in Artificial Intelligence to keep pace with evolving industry trends, with emphasis on transitioning from Generative AI to Agentic AI, and encouraging faculty to integrate these in pedagogy and evaluation.
- g) To redefine Key Responsibility Areas (KRAs) and Key Performance Indicators (KPIs) for senior personnel and departments in light of the restructuring of designations. A structured performance appraisal system may be developed, adopting a consultative and possibly bottom-up approach involving inputs from state universities and the central HRD team, to ensure clarity in roles and responsibilities across the ICFAI Group.

24.05 NAAC Accreditation Readiness and NIRF 2026 Submissions

The Committee was apprised that the University has successfully completed its registration for NIRF 2026 rankings in the categories of Management, Law, Engineering, Pharmacy, and Overall. The school wise data for the respective disciplines was compiled and submitted on February 13, 2026, and the data for the Overall category was submitted on February 20, 2026, within the stipulated timeline. The members noted the same and appreciated the timely and coordinated efforts of the IQAC teams.

24.06 Quality Performance Initiatives

The Committee was apprised of the various quality performance initiatives undertaken by different schools of the University, encompassing academic, co-curricular,

research, and outreach activities. These included workshops, competitions, educational visits, awareness programs, community engagement initiatives, and strategic collaborations through MoUs, all aimed at enhancing student learning, industry exposure, research orientation, and social responsibility. The Committee noted and appreciated the diverse range of activities contributing to holistic development and institutional quality enhancement. The Committee was also informed about upcoming initiatives, including a National Level 24-Hours Hackathon, “Byte Verse 1.0,” and the 6th International Conference on Intelligent Vision and Computing (ICIVC 2026), which are expected to further strengthen innovation, research engagement, and academic excellence. The members extended their best wishes for the successful conduct of these upcoming activities.

24.07 Other Information Items

The Committee deliberated on various aspects and suggested the following for further improvement:

- a) The data collected by the University for various academic and administrative purposes should be subjected to detailed and systematic analysis to identify gaps, understand trends, and facilitate effective corrective measures for enhancing institutional performance.
- b) Faculty immersion programs may be introduced on a limited and experimental basis. Based on feedback from participants, necessary refinements may be made to ensure their effectiveness as a tool for faculty development and experiential learning.
- c) While internships are already integrated into the curriculum, it is recommended that further aligned with the UGC guidelines on Apprenticeship Embedded Degree Programme (AEDP) to ensure greater consistency, comprehensiveness, and effectiveness in experiential learning outcomes.

24.08 Any Other Items

The Committee made the following suggestions for further strengthening academic and research practices:

- a) Greater emphasis should be placed on integrating Artificial Intelligence (AI) across the curriculum, including its application in course content, teaching pedagogy, and assessment methods, to enhance academic competitiveness and align with emerging technological trends.
- b) Research publications should be presented on a per capita basis over a three years period to facilitate comparative analysis. This will help in understanding trends in research output in terms of both quantity and quality, and enable informed decision making for further improvement.

24.09 Date for the Next meeting

It was suggested that the next meeting of the Internal Quality Assurance Cell (IQAC) be tentatively scheduled for April 2026, in consultation with the external experts. The final date and agenda of the meeting will be communicated to all members in due course.

The meeting concluded with a vote of thanks to the chair.

Prof. (Dr.) Ram Karan Singh
Chairman